ANNUAL REPORT 1987-88

THE SOUTH SASKATCHEWAN HOSPITAL CENTRE

89-04990/

Report from the Board of Governors

Reid Robinson
Acting Chairman

In my capacity as Acting Chairman, it is my pleasure to summarize the activities of the Board of Governors for the period April 1, 1987 to March 31, 1988.

One of the major developments of the year was the decision of the University of Saskatchewan, College of Medicine, to eliminate most of the full-time faculty positions in Regina. This change had a major impact at the Plains Health Centre where many of the academic teaching heads were located. As a result, clinical teaching responsibilities were assigned to private practice physicians in the community. At year end, this method of providing clinical teaching was proving most satisfactory.

Accreditation surveys were conducted at Pasqua Hospital and Plains Health Centre in June by the Canadian Council on Hospital Accreditation. The surveys resulted in 3 year and 2 year accreditation status respectively.

Late in 1986, the Board established a Long Range Strategic Planning Committee. The deliberations of the committee resulted in preparation of a Situational Analysis document which was followed by a two day Planning Retreat in January, 1988. In addition to Board Members, Administration, Department Heads, and Medical Staff, representatives of the Department of Health and the community were invited to participate in the discussions. Position papers were presented on the following topics: Medical Manpower; Rationalization of Hospital Services; Manpower Planning; Changing Needs, Demands and Expectations of the Public; and Financial Planning. The discussions will be useful in determining the future role and direction of the South Saskatchewan Hospital Centre.

Quality Assurance programs continued to develop throughout the year and involved all departments in both hospitals. Quarterly reports are submitted to the Board incorporating the results of departmental audits on various aspects of their operation.

An active recruitment program resulted in the relocation of several Ophthalmologists to Regina to alleviate the extreme shortage of specialists in this area.

The Board was pleased to extend congratulations to our Executive Director, Harvey H. Fox, on acquiring his Fellowship in the Canadian Council of Health Service Executives and election as Treasurer for the 1988-89 year. Mr. Fox was also the recipient of the Smith-Walshaw Award and Life Membership presented by the Saskatchewan Health Care Association in November 1986.

During the year, the Board bade farewell to several members whose terms of office had expired or who had resigned for personal and business reasons. Special recognition must be given to the many years of dedication and commitment provided by Mr. Ernie Moen of Cabri, Saskatchewan and Dr. Ian Wood of Regina, throughout their terms.

The improved financial status at year end was the result of ongoing efforts on the part of management, department heads and the staff to constantly monitor expenditures. The Board publicly recognizes and appreciates these efforts, as well as the continued dedication to providing an excellent level of care to our patients.

On behalf of the Board of Governors, a sincere thank you to the Staff of Pasqua Hospital and Plains Health Centre for your contributions in ensuring our patients received the best care possible. The members of the Auxiliary and Volunteer groups work tirelessly to make a stay in the hospital pleasant and comfortable. They are to be commended for this generosity of spirit.

Reid Robinson,
Acting Chairman,
Board of Governors.

The Board of Governors
(April 1, 1987 to March 31, 1988)

Dr. Reid Robinson — Acting Chairman
Miss Isabel Colvin — Acting Vice-Chairman
Dr. Clifford Comrie
Mr. E.J.C. (Ned) Dudley
Ms. Caroline McGillivray
Mr. Ernie Moen
Mr. Jack Vicq (Resigned December 31, 1987)
Dr. Ian Wood (Resigned December 31, 1987)
Mr. Richard W. Bailey (Resigned December 31, 1987)
Dr. Ian McDonald
Mr. John Heath (Appointed March 1988)

The Senior Management Group

Harvey H. Fox	Executive Director
Bernie J. McCallion	Administrator, Pasqua Hospital
Dick Chinn	Administrator, Plains Health Centre
Bob Allen	Assistant Administrator, Pasqua Hospital
Betty Hailstone	Assistant Administrator, Pasqua Hospital (to January 31, 1988)
Mike Sawcyn	Assistant Administrator, Pasqua Hospital
Roberta Mireau	Assistant Administrator, Plains Health Centre
Linda Zordel	Assistant Administrator, Plains Health Centre
John Allen	Director of Finance
Stan Hayter	Director of Personnel
Ruth Lawrence	Director of Public Relations
Jim Morris	Director of Planning

Report of the Executive Director

Harvey H. Fox
Executive Director

It is my pleasure to outline some of the highlights of the year as they relate to the Pasqua Hospital and Plains Health Centre.

A marked improvement in the financial status of the South Saskatchewan Hospital Centre was a major achievement given the financial constraints during the year. The support of the Board of Governors, Administration, Department Heads and Staff throughout the 1987-88 fiscal year is appreciated. Together we achieved a satisfactory financial situation while maintaining quality patient care.

In addition to the Canadian Council on Hospital Accreditation surveys, a number of other programs were surveyed by accrediting bodies during the year. The results of these surveys are as follows: Intern Training Program — 3 years; Pharmacy Residency Program — 2 years; and Laboratory Technical Training Program — 5 years.

Funding for the Nuclear Medicine Teaching Program was discontinued by the Department of Health, with the agreement of the Department of Advanced Education and Manpower which may have an effect in the future on the availability of Nuclear Medicine Technologists.

The Plains Health Centre experienced an increase in the number of critical care patients during the year which has placed a heavy demand on the staff and hospital resources. Ongoing monitoring of these occurrences will be done to determine future needs and necessary resources to care for the critically ill patient.

Approval was provided by the Board and Saskatchewan Health to develop plans and proceed with upgrading renovations to the Pediatric Unit at Pasqua Hospital. The renovations are intended to improve the appearance, efficiency and safety of the unit. Work is scheduled to be completed in the fall of 1988.

A complete review and revision of the Medical Staff and General Bylaws was undertaken in conjunction with the Medical Advisory Committees of each facility.

The South Saskatchewan Hospital Centre participated in a Risk Management Review of the facilities and operations. We are awaiting the survey recommendations which will provide direction for the development of a Risk Management Program.

Fundraising has become an important aspect of our operations. Together with the Regina General Hospital and the Wascana Rehabilitation Centre, the South Saskatchewan Hospital Centre undertook a major fundraising campaign to raise $13.5 million over a five year period. Under the direction of a Board, comprised of community volunteers, the Hospitals of Regina Campaign is actively seeking the support of the public sector to assist in the purchase of new and replacement equipment.

Computerization is essential to the efficient operation of today's hospitals and to this end, Systems Development has been added to the Planning Department functions. The development of a plan for a computerized hospital information system will be a priority for the future.

In January 1988, the staff of the South Saskatchewan Hospital Centre and others in the health-care field said farewell to Miss Betty Hailstone, Assistant Administrator, as she embarked on her retirement years. For 40 years, following graduation as a Registered Nurse, Miss Hailstone had been employed at Pasqua Hospital and involved in many health related agencies throughout her career.

The excellent quality of care provided at the Plains Health Centre and Pasqua Hospital is due to the commitment and effort of the men and women who carry out their daily tasks for the benefit of others. As we embark on the coming year's activities, we look forward to a continuing level of excellence in patient care.

Harvey H. Fox,
Executive Director.

The Services S.S.H.C. Provides

The divisions within the South Saskatchewan Hospital Centre offer services unique to the institution. Combined, the hospitals encompass the majority of health needs. Listed below are the major services provided by each facility:

Pasqua Hospital

Anaesthesia
*Cancer Services
Emergency
Family Medicine
Medicine—
- *Gastroenterology
- Cardiology (Non-Invasive)
- Internal Medicine

Nuclear Medicine
*Obstetrics and Gynecology
Pathology
*Pediatrics
*Psychiatry
Radiology
Surgery—
- General
- *Ophthalmology
- Orthopedics
- *Otolaryngology
- Urology
- Dental Services

Plains Health Centre

Anaesthesia
Emergency
Family Medicine

Medicine—
- *Cardiology
- Dermatology
- Gastroenterology
- Internal Medicine
- *Neurology
- *Rheumatic Disease

Nuclear Medicine
Pathology
Radiology
Surgery—
- General
- *Cardiovascular/Thoracic
- *Neurosurgery
- Orthopedics
- Plastic/Reconstructive
- Urology

* specialty services provided primarily within one facility.

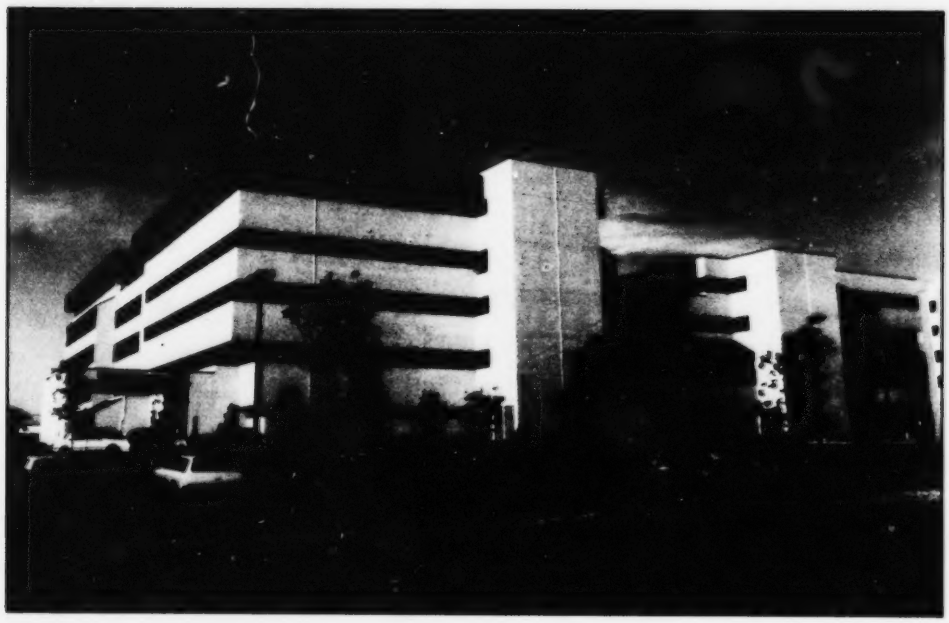
Pasqua Hospital
A Division of the
South Saskatchewan
Hospital Centre

Medical Staff*

Chief of Staff	Dr. G.R. Heinrich
Deputy Chief of Staff	Dr. J.D. McHattie
Officers of the Medical Staff Organization	
President	Dr. M.D. Casey
Vice-President	Dr. J.C. Hubbard
Secretary-Treasurer	Dr. D.F. Duguid
Heads of Departments	
Anaesthesia	Dr. G.R. Heinrich
Cancer Services	Dr. H.G. Whiston
Emergency Department	Dr. J.C. O'Carroll
Family Medicine	Dr. B.W. Laursen
Medicine	Dr. J.D. McHattie
Nuclear Medicine	Dr. M.H. Malik
Obstetrics & Gynecology	Dr. S.V. Sood
Pathology	Dr. E.C. Alport
Pediatrics	Dr. O.R. Rivera
Psychiatry	Dr. D.K. MacRae
Radiology	Dr. B.H. Davidson
Surgery	Dr. W.D. MacRae
Chiefs of Service	
General Surgery	Dr. D.S. Ahmed
Ophthalmology	Dr. D. Ash
Orthopedics	Dr. J.R.S. Froggatt
Otolaryngology	Dr. F.J. Frederick
Urology	Dr. R.W. Bridge
Dental Surgery	Dr. J.A.B. Robinson

*As at March 31, 1988

Pasqua Hospital



Plains Health Centre
A Division of the
South Saskatchewan
Hospital Centre

Medical Staff*

Officers of the Medical Staff Organization

President	Dr. N. Verdejo
Vice-President	Dr. E. Busse
Secretary	Dr. B. Barootes

Chairman, Medical Advisory Committee

Dr. G.H. Hodgson

Heads of Departments

Anaesthesia	Dr. G.H. Hodgson
Emergency Services	Dr. J.C. O'Carroll
Family Medicine	Dr. M.A. Spooner
Medicine	Dr. J.D. McHattie

Chiefs of Sections

General Internal Medicine	Dr. G.E. Sinclair
Dermatology	Dr. R. McKay
Cardiology	Dr. G. Garbe
Neurology	Dr. C.P. Nair
Rheumatic Disease	Dr. N. Verdejo
Gastroenterology	Dr. M. Larsen
Intensive Care Unit (Director)	Dr. P. Satish
Nuclear Medicine	Dr. E. Lepp
Pathology	Dr. D. Dexter
Radiology	Dr. W.G. Brown
Surgery	Dr. R. Cameron

Chiefs of Sections

General Surgery	Dr. R. Cameron
Plastic Surgery	Dr. E. Alvarez
Urology	Dr. E. Tse
Orthopedics	Dr. B. Bachynski
Neurosurgery	Dr. K. Kumar
Cardiovascular Thoracic Surgery	Dr. E.F.G. Busse

* As at March 31, 1988

Plains Health Centre

South Saskatchewan Hospital Centre
Financial Review

The financial statements for the South Saskatchewan Hospital Centre are presented on a consolidated basis with additional schedules and reports providing information in regard to the operations of each Division. Information provided in the Schedules of Operations is summarized as:

	Pasqua Hospital	Plains Health Centre	Total
Total Revenue	38,793,312	35,930,673	74,723,985
Total Expenses	38,714,389	35,738,216	74,452,605
Operating Surplus	78,923	192,457	271,380

The efforts and dedication of the staff of each hospital in achieving these surpluses is particularly remarkable considering fiscal restraints experienced during the 1987/88 year.

In conclusion, the dedication and time spent by members of the management team and the Finance and Personnel Committee of the Board of Governors is recognized and greatly appreciated.

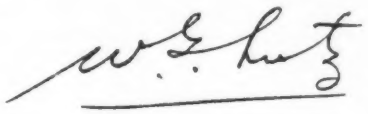
John E. Allen, C.A.,
Director of Finance

Auditor's Report

To the Members of the Legislative Assembly
Province of Saskatchewan

I have examined the balance sheet of The South Saskatchewan Hospital Centre as at March 31, 1988 and the statements of operations, changes in financial position, equity in fixed assets, unappropriated equity and appropriated equity for the year then ended. My examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as I considered necessary in the circumstances.

In my opinion, these financial statements present fairly the financial position of The South Saskatchewan Hospital Centre as at March 31, 1988 and the results of its operations and the changes in its financial position for the year then ended in accordance with the accounting principles disclosed in note 1 to the financial statements applied, after giving retroactive effect to the change in the method of accounting for the revenue and expenses related to ancillary operations as explained in note 2 to the financial statements, on a basis consistent with that of the preceding year.



Regina, Saskatchewan,
June 2, 1988.

W. G. Lutz, F.C.A.,
Provincial Auditor.

Statement 1

SOUTH SASKATCHEWAN HOSPITAL CENTRE
BALANCE SHEET
As at March 31, 1988
(with comparative figures for March 31, 1987)

	1988	1987
ASSETS		
Current:		
Cash on hand and in bank	$ 917,510	$ 349,216
Short term investments at cost which approximates market value	2,791,233	1,500,000
Accounts receivable — S.H.S.P. (Note 9)	3,751,654	3,452,108
Accounts receivable — S.P.M.C.	609,596	331,028
Accounts receivable less allowance for doubtful accounts — (1988 - $14,748; 1987 — $27,185)	1,386,858	1,403,416
Inventories of supplies at cost	2,295,988	2,260,106
Prepaid Expenses	358,452	409,860
Total Current Assets	12,111,291	9,705,734
Designated Hospital Revenue Tax Funds:		
Short Term Investment — at cost which approximates market value (Note 4)	544,380	545,879
Fixed:		
Building, equipment and leasehold improvements (Notes 1 (e) and 3)	68,729,575	71,659,767
	$81,385,246	$81,911,380
LIABILITIES AND EQUITY		
Current:		
Accounts payable and accrued liabilities	$ 4,510,970	$ 5,192,286
Accrued vacation pay	3,252,537	3,211,472
Donations and patients' trust fund	534,803	506,739
Advances from Saskatchewan Hospital Services Plan	801,112	224,017
Total Current Liabilities	9,099,422	9,134,514
Equity:		
Equity in fixed assets — Statement 2	68,729,575	71,659,766
Unappropriated equity — Statement 3	1,871,694	549,878
Appropriated equity — Hospital Revenue Tax funds — Statement 4	1,684,555	567,222
	72,285,824	72,776,866
	$81,385,246	$81,911,380

(See accompanying notes to the financial statements)

Statement 2

SOUTH SASKATCHEWAN HOSPITAL CENTRE
STATEMENT OF EQUITY IN FIXED ASSETS
Year Ended March 31, 1988
(with comparative figures for the previous year)

	1988	1987
Balance, beginning of year	$71,659,766	$72,793,943
Fixed Asset purchases during year	923,569	4,748,556
Fixed Assets transfer of Wascana Hospital net of accumulated depreciation	—	(1,636,300)
Depreciation	(3,848,430)	(3,759,269)
Net book value of assets sold	(5,330)	(487,164)
Balance, end of year	$68,729,575	$71,659,766

(See accompanying notes to the financial statements)

Statement 3

SOUTH SASKATCHEWAN HOSPITAL CENTRE
STATEMENT OF UNAPPROPRIATED EQUITY
Year Ended March 31, 1988
(with comparative figures for the previous year)

	1988	1987
Balance, beginning of year	$ 549,878	$ 84,341
Surplus from operations	271,380	224,969
Surplus from ancillary operations (Note 1 (c) and 2))	813,497	611,155
Building, equipment and leasehold improvements acquired from using:		
Equipment Grants from Saskatchewan Hospital Services Plan (Note 6 (a))	631,439	3,200,390
Construction Financing received from the Saskatchewan Property Management Corporation (Note 6 (b))	213,431	307,281
Donations	293,851	339,705
Transfer of Wascana Hospital (Note 7)	—	(1,383,242)
Purchase of fixed assets	(923,569)	(4,748,556)
Proceeds from sale of equipment	21,787	277,535
Fixed assets transfer of Wascana Hospital (Note 7)	—	1,636,300
Balance, end of year	$ 1,871,694	$ 549,878

(See accompanying notes to the financial statements)

Statement 4

SOUTH SASKATCHEWAN HOSPITAL CENTRE
STATEMENT OF APPROPRIATED EQUITY — HOSPITAL REVENUE TAX FUNDS
Year Ended March 31, 1988
(with comparative figures for the previous year)

	1988	1987
Balance, beginning of year	$ 567,222	$ 45,940
Funds received under The Hospital Revenue Act	1,117,333	521,282
Balance, end of year (Note 1 (g) and 4)	$ 1,684,555	$ 567,222

(See accompanying notes to the financial statements)

Statement 5

SOUTH SASKATCHEWAN HOSPITAL CENTRE
STATEMENT OF OPERATIONS
Year Ended March 31, 1988
(with comparative figures for the previous year)

	1988	1987
REVENUE		
Inpatient service	$66,926,824	$66,706,369
Outpatient service	5,770,066	5,604,208
Other	2,027,095	1,933,796
Total Revenue	74,723,985	74,244,373
EXPENSES		
Salaries, fringe benefits and other remuneration	53,315,194	52,890,352
Medical and surgical supplies and drugs	7,809,174	7,739,904
Utilities	1,931,004	1,801,592
Laundry	1,763,413	1,829,717
Maintenance and repair	1,533,800	1,735,313
Food	1,254,270	1,244,811
Other	6,845,750	6,777,715
Total Expenses	74,452,605	74,019,404
Surplus from Operations	$ 271,380	$ 224,969

(See accompanying notes to the financial statements)

Statement 6

SOUTH SASKATCHEWAN HOSPITAL CENTRE
STATEMENT OF CHANGES IN FINANCIAL POSITION
Year Ended March 31, 1988
(with comparative figures for the previous year)

	1988	1987
Cash Provided by (Used in) Operating Activities:		
Surplus from operations	$ 271,380	$ 224,969
Surplus from ancillary operations (Note 2)	813,497	611,155
Net change in non-cash working capital (Note 8)	(9,026)	(1,862,066)
Cash provided by (used in) operating activities	1,075,851	(1,025,942)
Cash Provided by (Used in) Investment Activities:		
Capital expenditures	(923,569)	(4,748,556)
Adjustment to cash basis	10,895	(45,413)
	(912,674)	(4,793,969)
Decrease (Increase) in designated Hospital Revenue Investments	1,500	(499,940)
Proceeds on disposal of fixed assets	21,787	277,535
Cash (used in) investment activities	(889,387)	(5,016,374)
Cash Provided by (Used in) Financing Activities:		
Capital Funding from:		
Saskatchewan Hospital Services Plan (Note 6 (a))	485,717	3,093,299
Saskatchewan Property Management Corporation (Note 6 (b))	4,273	269,216
The Hospital Revenue Act	1,117,333	521,282
Other	65,740	123,205
Transfer of Wascana Hospital (Note 7)	—	253,058
Cash provided by financing activities	1,673,063	4,260,060
Net increase (decrease) in cash and short-term investments during the year	1,859,527	(1,782,256)
Cash and short-term investments at beginning of year	1,849,216	3,631,472
Cash and short-term investments at end of year	$ 3,708,743	$1,849,216

(See accompanying notes to the financial statements)

Notes

SOUTH SASKATCHEWAN HOSPITAL CENTRE
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 1988

1. **ACCOUNTING POLICIES**

These financial statements are prepared in accordance with the following accounting policies which are considered appropriate for organizations of this type:

A. **Accrual Accounting**

The South Saskatchewan Hospital Centre follows the accrual method of accounting.

B. **Revenue**

Provincial operating grant revenue is recorded on an accrual basis. Estimated surpluses (deficits) are recorded as repayable (receivable) in accordance with the funding policy applicable to each fiscal year as determined by the Saskatchewan Hospital Services Plan. Adjustments to estimated surpluses or deficits, as determined in the annual settlement review by the Saskatchewan Hospital Services Plan, are accounted for in the year that they are determined, as adjustments to Inpatient service revenue.

C. **Ancillary Operations**

Ancillary operations are shown in the Statement of Unappropriated Equity. This is being done in order to reflect only the operating activities of the South Saskatchewan Hospital Centre in the Statement of Operations.

D. **Inventories**

Inventories are valued at cost, determined on the first in, first out basis.

E. **Fixed Assets**

Fixed assets are initially recorded at cost. Normal maintenance and repairs are expensed as they are incurred.

Depreciation is calculated on the straight line basis. The leasehold improvements of the Pasqua Hospital are amortized over the remaining life of the lease. The building costs of the Plains Health Centre are depreciated at 2½% per annum. Equipment is generally depreciated in accordance with procedures set out in the Canadian Hospital Accounting Manual.

The acquisition of fixed assets of the South Saskatchewan Hospital Centre is primarily funded through government grants. Since these grants are of a non-operating nature, they are not included in the Statement Of Operations but are recorded directly in the Statement Of Unappropriated Equity. A provision for depreciation, therefore, does not appear in the Statement Of Operations but is charged to Equity In Fixed Assets to reflect the decrease in the unamortized cost of the fixed assets.

F. **Accrued Vacation Pay**

The South Saskatchewan Hospital Centre records accrued vacation pay for all staff and a corresponding amount of income from Saskatchewan Hospital Services Plan in the year in which the vacation leave is earned rather than the year in which the benefit is paid.

G. **Hospital Revenue Act**

Under the Hospital Revenue Act, the City of Regina provides funding to the South Saskatchewan Hospital Centre. One half of these funds are initially classified as "frozen" since the approval of the Minister of Health is required before expenditures can be made.

2. ANCILLARY OPERATIONS

Saskatchewan Hospital Services Plan permits the South Saskatchewan Hospital Centre to retain net income earned from non-operating activities.

During the year a change in accounting policy was made pertaining to the disclosure of ancillary operations in the financial statements. These have been excluded from the Statement of Operations and are shown below.

The change has been made retroactively and 1987 comparative figures have been restated accordingly.

	1988	1987
Revenue		
Ancillary Operations	$ 893,445	$ 776,209
Investment Income	161,270	64,255
	1,054,715	840,464
Expenses — Ancillary	241,218	229,309
Surplus from Ancillary Operations	$ 813,497	$ 611,155

3. BUILDING, EQUIPMENT AND LEASEHOLD IMPROVEMENTS

	1988			1987
	Cost	Accumulated Depreciation	Net Book Value	Net Book Value
Pasqua Hospital				
— construction in progress	$ 158,927	$ —	$ 158,927	$ 555,092
— building construction and leasehold improvements — subsequent to September 1, 1972	52,426,693	6,010,191	46,416,502	47,110,707
— equipment	15,306,581	8,335,188	6,971,393	7,878,212
Plains Health Centre				
— building	15,727,408	5,302,385	10,425,023	10,797,808
— equipment	12,182,839	7,425,109	4,757,730	5,317,948
	$95,802,448	$27,072,873	$68,729,575	$71,659,767

The Board of the South Saskatchewan Hospital Centre has leased the Pasqua Hospital from the Province of Saskatchewan for a term of thirty-three years beginning September 1, 1972, for a nominal rental of $1 per year. As of April 1, 1987, the lease has been assumed by the Saskatchewan Property Management Corporation.

4. HOSPITAL REVENUE TAX FUNDS

At March 31, 1988, the balance of the Hospital Revenue Tax funds amounted to $1,684,555 (1987-$567,222). Included in this amount is $544,380 (1987-$5,963) which requires Minister of Health approval prior to being spent.

5. COMMITMENTS

At March 31, 1988, the South Saskatchewan Hospital Centre has fixed asset commitments of $612,525 (1987 — Nil).

6. FUNDING FROM THE PROVINCE OF SASKATCHEWAN

(a) **Operating and Equipment Grants**

The Province of Saskatchewan through the Saskatchewan Hospital Services Plan provides operating and equipment grants to the South Saskatchewan Hospital Centre. During the year ended March 31, 1988, operating grants totalled $70,999,775 (1987 — $69,686,040) and equipment grants totalled $631,439 (1987 — $3,200,390).

(b) **Capital Construction Funds**

Funding for capital projects is arranged through an agreement with the Saskatchewan Property Management Corporation (SPMC) and the Province of Saskatchewan. Under the terms of the agreement, the repayment requirements of the obligation and the interest rate applicable to the funding received are as determined from time to time by the Minister of Finance. The agreement states that the obligation of the South Saskatchewan Hospital Centre is limited to an amount equal to the funds received from the Province for this repayment purpose and also provides for the repayment of these funds by the Province directly to SPMC on behalf of the South Saskatchewan Hospital Centre. Due to the nature of this arrangement, no liability is recorded in the financial statements of the South Saskatchewan Hospital Centre. Loan proceeds from SPMC are recorded as capital grants in the year in which they are received/receivable.

During the year ended March 31, 1988, capital construction funds totalled $213,431 (1987 — $307,281). The balance of loans outstanding including accrued interest with respect to this financing arrangement at March 31, 1988 was $5,408.984 (March 31, 1987 — $5,964,198).

7. COMPARATIVE FINANCIAL STATEMENTS

The comparative financial statements have been reclassified from statements previously presented to conform to the presentation of the 1988 financial statements.

In 1988, there are separate statements for Equity in Fixed Assets and Unappropriated Equity. In previous years, they were combined in a statement of Unappropriated Equity.

The 1987 comparative financial statements reflect the transfer of Wascana Hospital, which occurred on April 1, 1986 to the Wascana Rehabilitation Centre. Associated with the transfer of operations were the transfer of assets and liabilities at book value.

The effect of the transfer of Wascana Hospital on the cash resources of the South Saskatchewan Hospital Centre was as follows:

Cash	$ 466,835
Net assets transferred other than cash	916,407
	1,383,242
Less: Fixed assets transferred	(1,636,300)
	$ (253,058)

8. NET CHANGE IN NON-CASH WORKING CAPITAL

	1988	1987
Accounts Receivable	$ 21,435	$ 887,237
Inventories	(35,882)	200,007
Prepaid Expenses	51,408	56,082
Accounts Payable	(692,211)	(2,395,546)
Accrued Vacation Pay	41,065	(532,647)
Donation and Trust Fund	28,064	88,520
Advance from Saskatchewan Hospital Services Plan	577,095	(165,719)
	$ (9,026)	$(1,862,066)

9. ACCOUNTS RECEIVABLE — S.H.S.P.

	1988	1987
Vacation pay accrual	$3,252,537	$3,211,472
Operating Expenditures	239,679	240,636
Equipment Grant	259,438	—
	$3,751,654	$3,452,108

10. **RELATED PARTY TRANSACTIONS**

Included in these financial statements are income and expense amounts resulting from routine operating transactions conducted at prevailing market prices with various Crown-controlled hospitals, departments, agencies and corporations with which the South Saskatchewan Hospital Centre is related.

Account balances resulting from these transactions are included in the Balance Sheet and are settled on normal trade terms.

Other amounts owing to related parties and their terms of settlement are described separately in the financial statements and notes thereto.

11. **PENSION PLAN**

Employees of the South Saskatchewan Hospital Centre participate in the Saskatchewan Health-Care Association Retirement Plan which is a multi-employer defined benefit pension plan. The South Saskatchewan Hospital Centre participates in the plan on a defined contribution basis whereby it contributes to the plan a fixed amount proportionally to the amount contributed by the employees. The amount of these contributions during the year was $1,592,160 and is included in Salaries, fringe benefits and other remuneration.

12. **INCORPORATION**

The South Saskatchewan Hospital Centre is continued under the South Saskatchewan Hospital Centre Act.

South Saskatchewan Hospital Centre

Division Operations

The following information is unaudited and is not covered by the Auditor's Report which immediately precedes the Balance Sheet. This additional information is presented in regard to the operations of each Division within the South Saskatchewan Hospital Centre.

Schedule of Operations

PASQUA HOSPITAL
A Division of The South Saskatchewan Hospital Centre
Year Ended March 31, 1988
(Unaudited)

	1988	1987
REVENUE		
Inpatient service	$34,397,974	$34,029,743
Outpatient service	3,186,005	3,122,769
Other	1,209,333	1,138,643
Total Revenue	38,793,312	38,291,155
EXPENSES		
Salaries, fringe benefits and other remuneration	29,140,305	28,884,219
Medical and surgical supplies and drugs	3,498,177	3,332,286
Utilities	1,143,916	1,068,639
Laundry	1,017,552	1,065,840
Maintenance and repair	854,162	813,715
Food	684,800	682,605
Other	2,375,477	2,354,743
Total Expenses	38,714,389	38,202,047
SURPLUS FROM OPERATIONS	$ 78,923	$ 89,108

PLAINS HEALTH CENTRE
A Division of The South Saskatchewan Hospital Centre
Year Ended March 31, 1988
(Unaudited)

	1988	1987
REVENUE		
Inpatient service	$32,528,850	$32,676,626
Outpatient service	2,584,061	2,481,439
Other	817,762	795,153
Total Revenue	35,930,673	35,953,218
EXPENSES		
Salaries, fringe benefits and other remuneration	24,174,889	24,006,133
Medical and surgical supplies and drugs	4,310,997	4,407,618
Utilities	787,088	732,953
Laundry	745,861	763,877
Maintenance and repair	679,638	921,598
Food	569,470	562,206
Other	4,470,273	4,422,972
Total Expenses	35,738,216	35,817,357
SURPLUS FROM OPERATIONS	$ 192,457	$ 135,861

Statistical Report

PASQUA HOSPITAL
A Division of The South Saskatchewan Hospital Centre
Year Ended March 31, 1988
(with comparative figures for the previous year)

	1988	1987
Admissions	13,907	13,894
Patient Days	124,262	127,565
Average Daily Census	339.51	349.49
Average Days Stay	8.63	9.18
Newborn Admissions	1,486	1,375
Newborn Days	6,829	6,414
Average Days Stay — Newborn	4.60	4.68
Delivery Room Cases	1,481	1,369
Operating Room — Surgery Cases	10,475	10,361
Day Surgery	5,101	5,578
Emergency Visits	59,701	57,151
Laboratory — Units	4,514,210	4,589,556
Radiology — Examinations	59,911	62,772
C.T. Scanner — Examinations	3,868	1,904
Cytology — Units	1,528,243	2,485,404
Diagnostic Laboratory — Units	659,978	732,615
Nuclear Medicine — Procedures	6,611	6,787
Respiratory Therapy — Treatments	844	885
Physical Therapy — Visits	28,122	35,430
Meal Days	175,242	185,281
Laundry Pounds	1,982,096	2,084,494

PLAINS HEALTH CENTRE
A Division of The South Saskatchewan Hospital Centre
Year Ended March 31, 1988
(with comparative figures for the previous year)

	1988	1987
Admissions	9,434	9,293
Patient Days	84,104	86,226
Average Daily Census	229.79	236.24
Average Days Stay	8.94	9.28
Operating Room — Surgery Cases	5,383	5,135
Day Surgery	1,815	1,571
Emergency Visits	26,484	26,262
Family Medicine Teaching Unit — Visits	16,145	16,719
Ambulatory Care — Visits	6,511	10,786
Laboratory — Units	3,000,560	3,288,756
Radiology — Examinations	43,379	45,705
Diagnostic Laboratory — Units	1,012,226	1,051,636
Cardiac Catheterization Laboratory — Procedures	1,610	1,414
Nuclear Medicine — Procedures	3,005	3,083
C.T. Scanner — Examinations	5,766	5,075
Respiratory Therapy — Visits	28,554	34,086
Physical Therapy — Visits	26,194	27,768
Occupational Therapy — Visits	1,751	3,428
Meal Days	127,778	136,064
Laundry Pounds	1,458,825	1,495,373